

"Sound the Alarm: Blazing a Path to New Lending Opportunities within your Sponsor Groups"

> Firefighters' National Credit Union Summit October 6, 2010



### Agenda

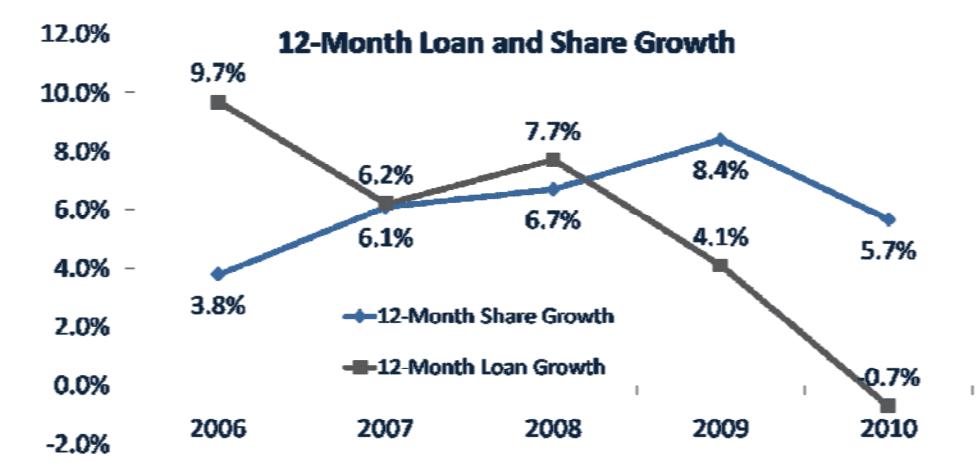
- Credit Union Performance in 2010
- #1 Challenge and Opportunity
- Pillars of the Community
- The Big Picture: Credit Unions and Municipal Finance



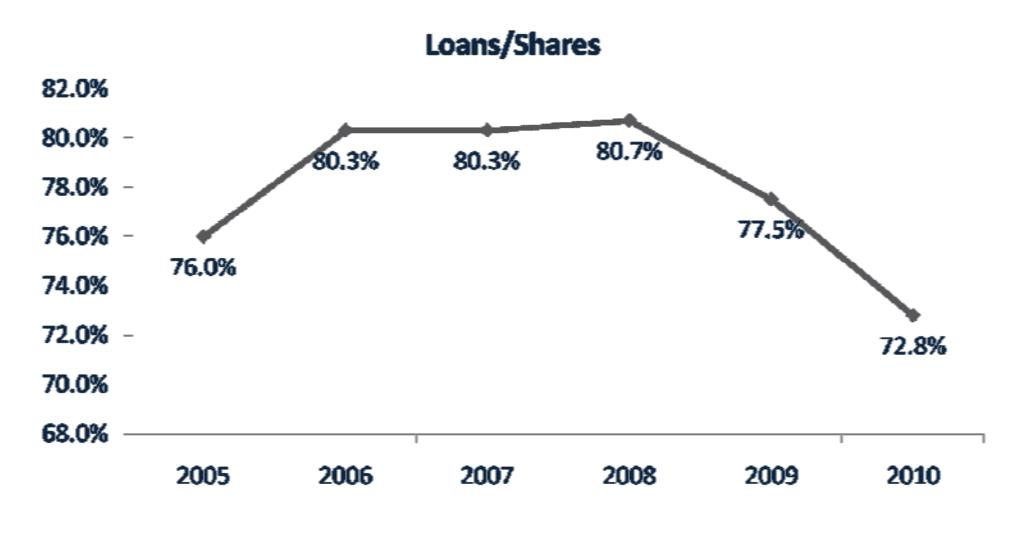
## Credit Union Performance in 2010

#### Loan & share growth rates have slowed

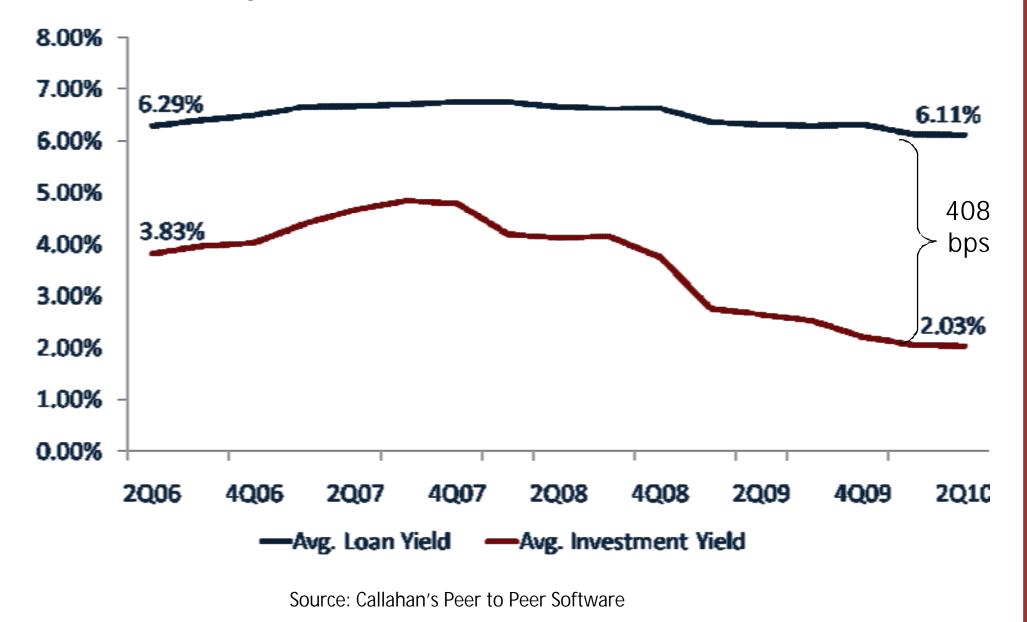
Data for all US Credit Unions as of June 30



# Credit unions are awash in liquidity due to slowing loan growth

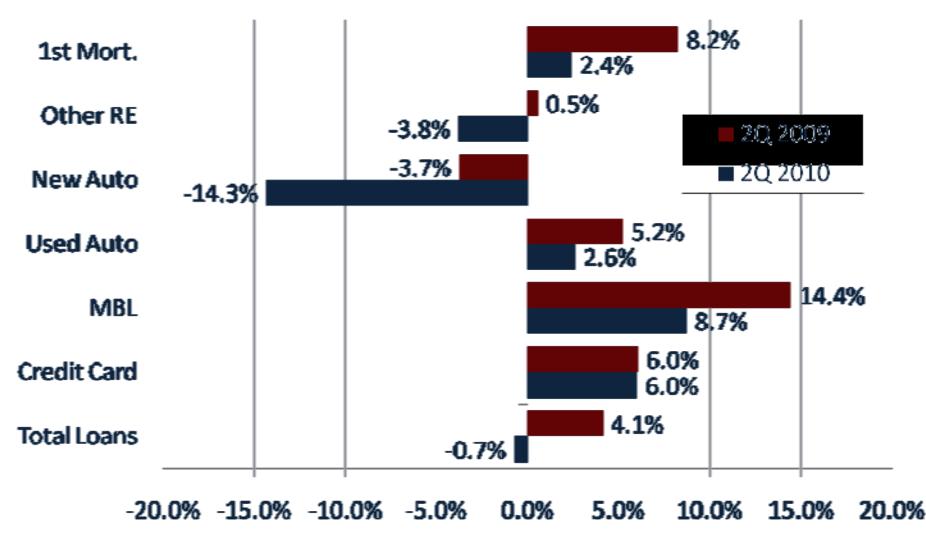


## The gap between the average loan and investment yields continues to widen



# Credit cards & business loans have provided the best growth opportunities

12-mo. Growth as of June 30, 2010 for all U.S. credit unions



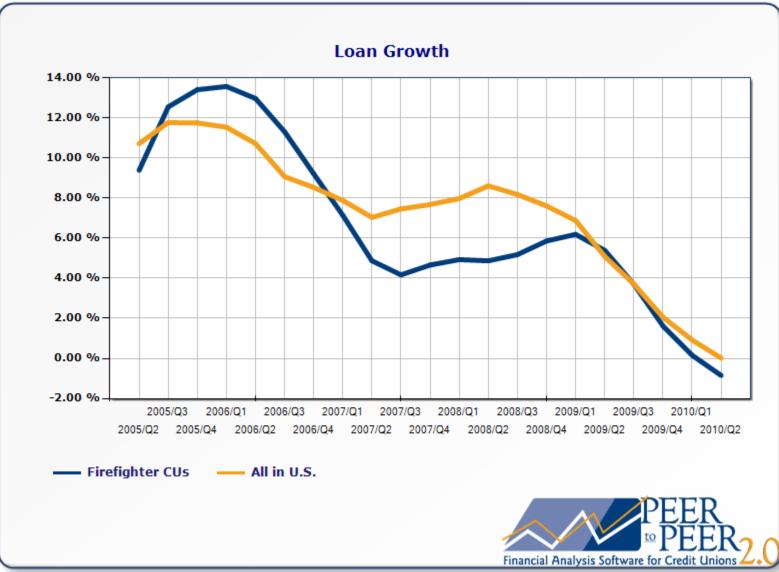


### U.S. & Firefighter Credit Union Performance in 2010

#### Data as of June 30, 2010

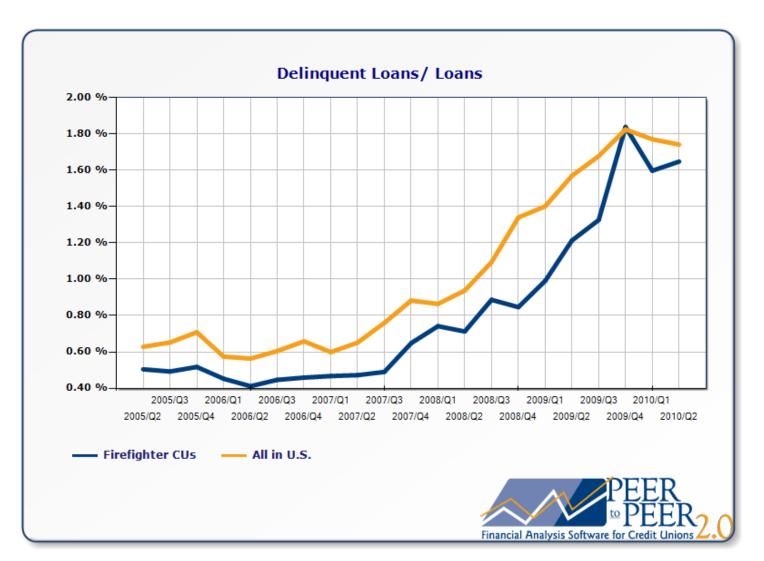
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# Firefighter credit unions can identify with the need for loans





# Firefighter credit unions have fewer delinquent loans





# What is your reaction to these results?



# The Credit Union System's #1 challenge and opportunity

### **Growing Loans**



### Credit unions' cooperative advantage

- We're "local" and put members first
- Consumers / markets moving to trusted lenders
- Credit unions are relationship focused
- Not-for-profit business model take the "long view"
- We know how to work together

How far can these advantages take us?

Local Partnerships—Current examples

🔗 ASSOCIATES

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- YMCA branches
- Church loans
- Fire houses / Fire trucks
- Community colleges
- Solar lending
- Roofing / Pool installations
- Sylvan Learning Centers

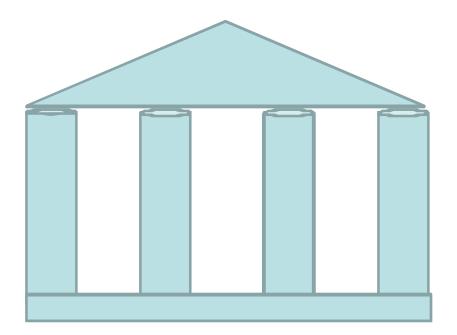




## <u>Why build partnerships?</u> If you were to wake up tomorrow and your credit union was gone, would your members notice?



### Pillars of the Community



# Relying on each other to cultivate strong communities



### **Municipal Finance Market**

- Fragmented market
- No captive financing
- Low default rate



# How can CU's serve municipalities?

Government Business Solutions:		
Liquidity/Cash management		
Payment Solutions		
Credit, Loans, Leasing		
	Local	

Member Services: Deposit Products Loans and Credit Wealth Management



### How to Grow Loans

#### Fire Apparatus, fire equipment, real estate





### Are there more loans out there?

Technology Platforms	Libraries	Emergency Services
Health Services (hospitals, clinics, etc)	Public Works (snow removal, water, waste, streets, etc)	Education (School supplies, secondary education, etc)
Transit (Bus/Rail)	Parks and Rec	Tourism/Economic Development



### The Big Picture:

### Credit Unions and the Municipal Finance Market



### Where we are today:

Market Validation

If we build it will they come?



### What we don't know yet

• Operating model

• Pricing

Participation options



### What we are looking for:

### Credit unions that want to work with us to identify market opportunities



### Thank you!

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